

Widening participation & spreading excellence

# Convocatoria Twinning 2026

HORIZON-WIDERA-2026-  
02-WIDENING-01

Guía sobre preparación de  
propuestas

Anselmo Sosa Méndez. NCP Widening  
6 Febrero 2026. TALLER PRÁCTICO online



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- 1. Contexto Widening para el instrumento Twinning**
- 2. Elementos clave de la convocatoria Twinning 2026**
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- 6. Parte B en detalle: Excellence, Impact, Implementation**
- 7. Presupuesto Lump Sum: lógica y coherencia con la propuesta**
- 8. Evaluación y resultados previos**

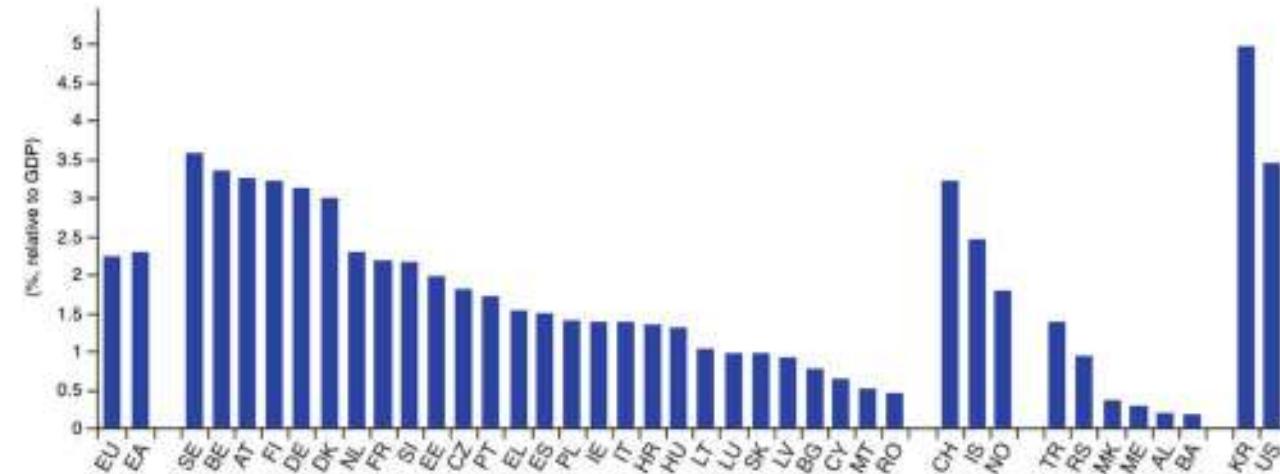


# 1. Contexto Widening para el instrumento Twinning

## Widening: fortalecimiento estructural de capacidades en ecosistemas de I+i con bajo rendimiento

1. Reducir las brechas de rendimiento en I+i en Europa
2. Apoyo a instituciones de países Widening para construir excelencia
3. Refuerzo de alianzas a largo plazo con instituciones líderes de la UE y países asociados (EU/AC)
4. Conjunto integrado de acciones para reforzar capacidades, talento e impacto

*Gross domestic expenditure on research and development, 2024*



**Enfoque paneuropeo: colaboración estructural entre instituciones Widening y no-Widening para fortalecer el sistema europeo de I+i**



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# 1. Contexto Widening para el instrumento Twinning

## WIDENING COUNTRIES

as defined in the WP 2026–2027

- 1.Bulgaria
- 2.Croatia
- 3.Cyprus
- 4.Czechia
- 5.Estonia
- 6.Greece
- 7.Hungary
- 8.Latvia

+ Outermost  
regions +

- 9. Lithuania
- 10.Malta
- 11.Poland
- 12.Portugal
- 13.Romania
- 14.Slovakia
- 15.Slovenia



- Albania
- Armenia
- Bosnia & Herzegovina
- Faroe Islands
- Georgia
- Kosovo
- Moldova
- Montenegro
- North Macedonia
- Serbia
- Tunisia
- Turkey
- Ukraine
- Morocco



# HORIZON EUROPE WIDERA WORK PROGRAMMES

## 1. Contexto Widening



Note: Budget includes the actions to strengthen the European Research Area

# 1. Contexto Widening para el instrumento Twinning

WP 2026–2027

# Destination: Widening Participation & Spreading Excellence.



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**DESTINATION:**  
Widening  
participation and  
spreading excellence

**DESTINATION:**  
Reforming and  
enhancing the  
ERA system

PRIZES

GRANTS TO  
IDENTIFIED  
BENEFICIARIES

PUBLIC  
PROCUREMENT

EXTERNAL  
EXPERT  
ACTIONS

COST



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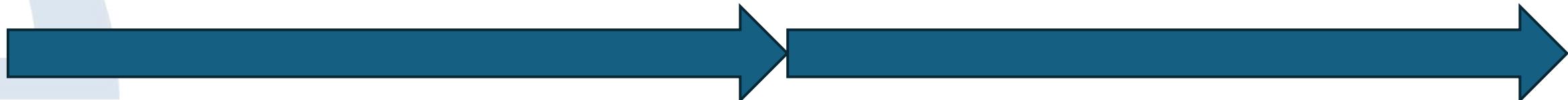
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## 2026 Calls

1. Teaming Synergies
2. Twinning
3. Hop-On Facility
4. Research Management Facility
5. ERA Fellowships (*Widening version*)

## 2027 Calls

- EIC Pre-accelerator – Widening
- ERA Chairs
- ERA Research Managers
- ERA Fellowships (*Widening version*)
- Excellence Hubs



2026

2027



# Twinning 2026

HORIZON-WIDERA-2026-WIDENING-02

Aprender de los mejores para transformar la institución.

- **Presupuesto: 264,5 millones de euros**
- **Número indicativo de proyectos: 210**
- **Duración: hasta 3 años**
- **Instrumento financiero: Lump Sum**
- **Nº socios: mínimo de 3 (criterios de elegibilidad)**
- **Presupuesto proyecto: 0,8-1,5 Meuros**

**Periodo de presentación:**  
**8 de enero de 2026**  
**9 de abril de 2026**



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## 2. Elementos clave de la convocatoria Twinning 2026

### Twinning. Alcance HORIZON-WIDERA-2026-WIDENING-02

- 1. Colaboración a largo plazo** entre una institución Widening y 2 ó más instituciones líderes UE/AC
- 2. Refuerzo de la excelencia investigadora:** formación // movilidad // competencias científicas // intercambio de conocimiento
- 3. Mejora de la gestión de la investigación:** prácticas de research management // procesos institucionales



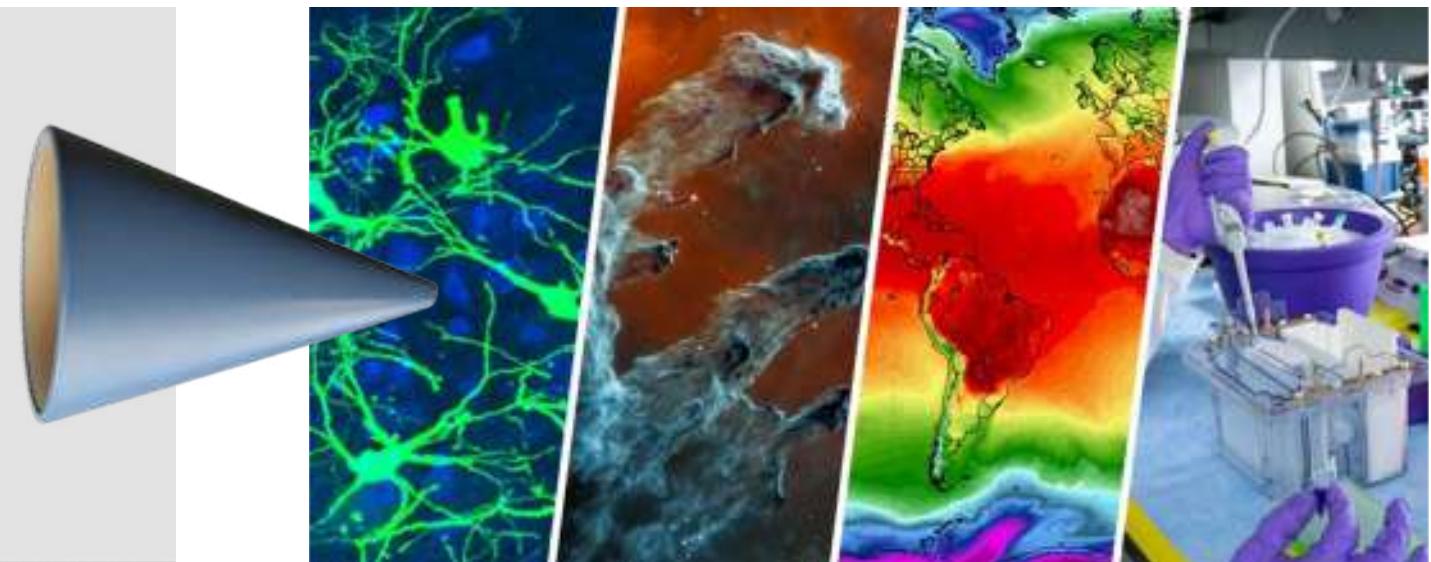
## 2. Elementos clave de la convocatoria Twinning 2026

### Twinning. Alcance HORIZON-WIDERA-2026-WIDENING-02

#### Área de conocimiento:

La estrategia debe definirse en un área concreta de investigación e innovación, explicando cómo se llevarán a cabo las actividades conjuntas.

- ✓ CHE Chemistry (CHE)
- ECO Economic Sciences (ECO)
- ENG Information Science and Engineering (ENG)
- ENV Environmental and Geosciences (ENV)
- LIF Life Sciences (LIF)
- MAT Mathematics (MAT)
- PHY Physics (PHY)
- SOC Social Sciences and Humanities (SOC)



Puede tener enfoque multidisciplinar pero desde una única área.



## 2. Elementos clave de la convocatoria Twinning 2026

HORIZON-WIDERA-2026-WIDENING-01

# Twinning. Principales resultados esperados



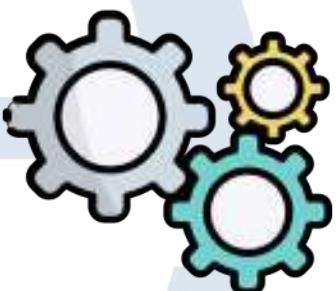
excelencia científica y calidad de la investigación



competencias, capital humano y capacidad de gestión de la investigación.



Participación de la institución Widening en proyectos de Horizonte Europa.



Redes, infraestructuras y comunidades europeas de investigación.



# Timeline *Twinning* 2026

HORIZON-WIDERA-2026-WIDENING-02

HORIZON-WIDERA-2026-02-WIDENING-01

- 10 December 2025

    - **Launch of the Work Programme 2026-2027**
    - Horizon Europe 2026-27: €14 billion for better research careers in a greener, stronger EU
    - Horizon Europe WIDERA Work Programme 2026-2027
  - 08 January 2026

    - **Launch of the call for proposals**
    - Apply through the Funding and tenders portal
  - 22 January 2026

    - **Info Day**
    - Watch the recordings
  - 09 April 2026

    - **Deadline for applicants to submit a proposal**
  - 24 July 2026

    - **Applicants informed if their proposal has been selected**
  - October 2026

    - **Grant agreement signature for successful projects**
  - November 2026

    - **Projects start**
- [Hide 3 items ^](#)



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de innovación

### 3. ¿Es Twinning adecuado para tu idea y tu institución?

#### » **Tipo de acción: CSA (Acción de Coordinación y Apoyo)**

- › Es una acción de **fortalecimiento institucional**
- › Financiación de presupuesto aprobado (LumpSum)

#### » **La investigación está permitida, pero no es el eje central**

- › 30% max. (asignación 50% a entidad coordinadora)
- › WP1: Research component -> no debe dominar la narrativa de la propuesta.
- › Deber ser instrumental: construir capacidades, procesos y posición europea del coordinador



### 3. ¿Es Twinning adecuado para tu idea y tu institución?

**Como coordinador, Twinning es adecuado si...**

» **Existe una brecha clara en tu institución (capacidades, visibilidad, gestión, redes)**

» **La colaboración con socios líderes:**

- **acelera aprendizaje,**
- **transfiere buenas prácticas,**
- **cambia cómo trabaja la institución**

» **El impacto esperado va más allá del proyecto:**

- **más participación en Horizon Europe,**
- **mejor integración en redes europeas,**
- **capacidades sostenibles**



### 3. ¿Es Twinning adecuado para tu idea y tu institución?

**Como Leading Institution, Twinning es adecuado si...**

- » Existe una capacidad real de mentoring y transferencia hacia la institución Widening      compartir buenas prácticas científicas/de gestión, abrir redes e infraestructuras europeas, reforzar colaboraciones a largo plazo
- » La colaboración permite:
- » El beneficio para la Leading Institution es estratégico, basado en co-creación, no en liderazgo científico del proyecto
- » El impacto esperado incluye:
  - alianzas duraderas con instituciones Widening,
  - ampliación del ecosistema europeo de colaboración,
  - posicionamiento como referente en cooperación y mentoring



# Twinning. Criterios de elegibilidad

- **Coordinador: entidad en país/región Widening**
- El Consorcio debe tener al menos **3 entidades legales independientes:**
  - 1 Widening coordinator
  - 2 leading institutions from two different EU Member States or Associated Countries

Ejemplos:

3 Benef



4 Benef



5 Benef



# Twinning: criterios de elegibilidad

- » **Institución científica consolidada; excelencia en I+i en área del proyecto.**
- » **Rol en el proyecto: transferir conocimiento, prácticas y capacidades**
- » **Perfil tipo:**
  - › universidades de investigación,
  - › organizaciones públicas o privadas sin ánimo de lucro dedicadas a I+i
- » **Al menos 2 de países 2 miembros EU o Asociados**
  - › Instituciones de terceros países NO son elegibles  
*(sólo como Associated partners)*



#### 4. Elegibilidad y creación del consorcio Twinning

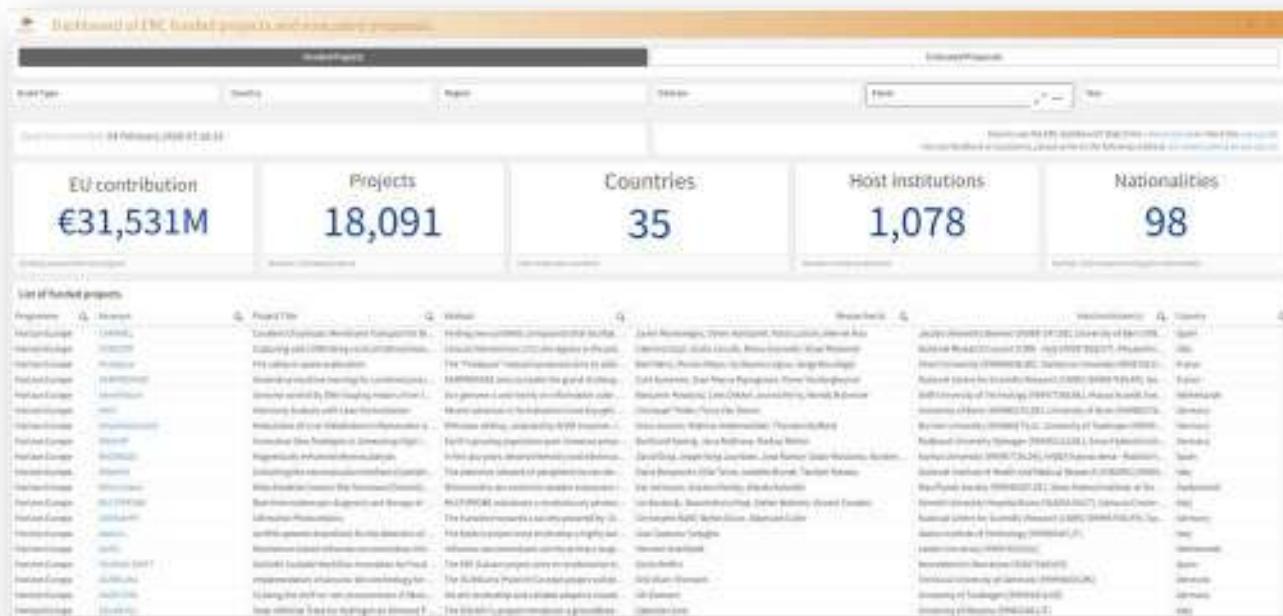
# Twinning: criterios de elegibilidad

## Excelencia científica

» Liderazgo en publicaciones científicas.



» Éxito en programas Europeos.



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# Twinning: criterios de elegibilidad

**Leading Institution**

## Capacidad real de mentoring y transferencia

- » Detallar el valor añadido (roles, tareas y personas concretas en el proyecto)
- » Mentoring estructurado, no colaboración informal
  - (formación, movilidad, acompañamiento estratégico)
- » Transferencia de buenas prácticas científicas y de gestión
- » Apertura real de redes e infraestructuras europeas
  - (acceso efectivo, introducción en comunidades, visibilidad compartida)
- » Colaboraciones duraderas



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# Twinning: creación del consorcio

Leading Institution

» **Cada socio debe justificar su existencia más allá del I+i.**

» **Errores a evitar:**

- Socios elegidos por prestigio, no por valor transferible (**excelencia sin mentoring ni transferencia real**)
- Roles poco claros entre coordinador y Leading Institutions (**impacto institucional diluido o simétrico**)
- Colaboración centrada solo en investigación (**falta de actividades de capacity building**)
- Falta de coherencia entre consorcio y objetivos del proyecto (**socios que no contribuyen a los WPs clave**)
- Capacidad operativa no demostrada (**demasiadas propuestas, mismos socios, poca dedicación real**)



## 4. Elegibilidad y creación del consorcio

### Twinning

# Partner search:

<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/how-to-participate/partner-search>

European Commission | EU Funding & Tenders Portal

Welcome Sesia Méndez Anselmo EN

Home Funding Procurement Projects & results News & events Work as an expert Guidance & documents

Search

Partner search announcements for the topic

Topic information

Topic: Twinning  
ID: HORIZON-WIDERA-2026-02-WIDENING-01  
Expertise offers: 52  
Expertise requests: 6

Published Withdrawn

Search by name, description... Expertise request, Expertise offer

Search

58 item(s) found

Request date

INSTITUTI PER ZHVILLIM PROFESIONAL SHPK

Organisation Contact

The Professional Development Institute (PDI) in Prishtina, Kosovo, is a training and research organization dedicated to professional learning, capacity building, and international cooperation. PDI's work focuses on education research, micro-credentials, educational technology, VET, STEM, as well as Green Circular Economy making it an excellent partner for strategic and impactful collaboration in joint projects. Contact us at: info@pdi-ks.org for more information - www.pdi-ks.org

Organisation type: Private for profit organisation  
Country/Territory: Kosovo \*  
Status: Published

Type of request: Expertise offer  
Request date: 03 Feb 2026

SD | RESEARCH DESIGN IMPACT BV

Organisation Contact

SD is a design agency with over 10 years of experience in transforming research into real-world impact through design. We specialize in design thinking and co-creation techniques, leveraging our expertise to develop both digital and physical solutions for education, training & dissemination tools. Our team is highly skilled in design, development, social sciences & capacity building, ensuring that complex topics become understandable, implementable and tangible. Explore collaboration? sven@sd.nl

Organisation type: Private for profit organisation  
Country/Territory: Netherlands  
Status: Published

Type of request: Expertise offer  
Request date: 03 Feb 2026

Nicanor CIMPOESU

Person Contact

Partner Search – H.E. Twinning (HORIZON-WIDERA-2026-02). Tech.Univ. (IASI) is seeking international leading research instit. from EU States to join Twinning proposal. Our aim is to strengthen research excellence and institutional capacity in the field of microstructural (SEM-EBSD)and chemical (EDS-XRD) characterization of biomedical HEAs, strengthening of research management and governance capacities, including monitoring, staff exchanges, training activities! nicanor.cimpoesu@academic.kiev.ua

ORGANISATION TYPE	Nr
Higher or secondary education establishment	11
Non-governmental organization	15
Other	3
Private for profit organisation	14
Research Organisation	9
Small or medium-size enterprise	6
Total general	58

## 5. Preparación de la propuesta Twinning: pasos clave

### I. Disponer de los documentos y directrices Horizonte Europa

<https://ec.europa.eu/info/funding-tenders/opportunities/portal>

The screenshot shows the EU Funding & Tenders Portal homepage. At the top, there's a navigation bar with links for Home, Funding, Procurement, Projects & results, News & events, Work as an expert, and Guidance & documents. The Guidance & documents link is highlighted in yellow. On the left, there's a sidebar with categories like Financiación (selected) and Adquisiciones. The main content area displays several sections: 'Documentos de referencia' (with a link to 'Manual en linea (2021-2027)'), 'Manual en linea de H2020 (2014-2020)', 'IT How To' (with a link to 'Guía de soporte de TI'), and 'Guía & Manuales' (with tabs for Financiación and Adquisiciones). On the right, there's a sidebar with links for Guidance & manuals, Reference documents, How to participate, FAQ, Helpdesk & support, SME Self-assessment tool, Videos, and Brexit info.

EU Funding & Tenders Portal

Sign in ES

Home Funding Procurement Projects & results News & events Work as an expert Guidance & documents Guidance & documents

Home > Guidance & documents > Guía & Manuales

## Guía & Manuales

Financiación Adquisiciones

Documentos de referencia

Documentos de referencia de la página de los programas gestionados en el portal EU Funding & Tenders, incluyendo:

Manual en linea (2021-2027)

Guía en línea paso a paso a través de los procesos del Portal, desde la preparación y presentación de propuestas hasta la presentación de informes sobre su proyecto en curso.

Manual en linea de H2020 (2014-2020)

Guía en línea paso a paso a través de los procesos del Portal, desde la preparación y presentación de propuestas hasta la presentación de informes sobre su proyecto en curso.

IT How To

Guía de soporte de TI con tutoriales y videos paso a paso.

Guidance & manuals

Reference documents

How to participate

FAQ

Helpdesk & support

SME Self-assessment tool

Videos

Brexit info

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CONSEJO SUPERIOR DE INVESTIGACIONES  
INVESTIGACIONES Y UNIVERSIDADES  
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## 5. Preparación de la propuesta Twinning: pasos clave

### II. Registrar la solicitud: [https://rea.ec.europa.eu/funding-and-grants/horizon-europe-widening-participation-and-spreading-excellence/twinning\\_en](https://rea.ec.europa.eu/funding-and-grants/horizon-europe-widening-participation-and-spreading-excellence/twinning_en)

The screenshot shows the 'Participants' step of a twinning proposal in the European Commission's Funding Submission Service. The top navigation bar includes links for 'Logout', 'Draft submission', 'Close proposal', 'Participate', 'Proposal status', and 'Submit'. A user profile for 'SOLA MENDEZ Arantxa SA' is visible.

**Participants**

**Deadline:** 19 April 2023 17:30:00 Brussels Local Time  
63 days left until closure

**Call data:**  
Call: HORIZON-WIDERA-2026-02  
Topic: HORIZON-WIDERA-2026-02-WIDENING-01  
Type of action: HORIZON-CSA  
Type of MGA: HORIZON-AG-LS

**Warning:** Topic and type of action can only be changed by creating a new proposal.

**Proposed data:**  
Acronym: Test-Canary  
Draft ID: SEP-211200294

**Download Part B template:** Download part B template

**Support & Helpdesk:** Online Manual, IT How To

**Information:** In this step, the coordinator can manage and review the participants.  
Note: The changes will be stored only after you click the "Save Changes" button.

**Number of participants: 1**

**Coordinator:** IAC  
1 IAC  
Add Affiliated Entity +  
INSTITUTO DE ASTROFÍSICA DE CANARIAS  
SAN CRISTÓBAL DE LA LAGUNA, ES  
PIC: 888800293  
Change organization Contact organization

**Contact:** 1  
Main contact: Arantxa SOLA MENDEZ  
Add contact +

**Buttons:** Add Partner +, Add Researcher partner +, Save, SAVE AND GO TO NEXT STEP, NEXT

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## 5. Preparación de la propuesta Twinning: pasos clave

### III. Cumplimentar Part A, Part B y la tabla detallada con el presupuesto

Screenshot of the European Commission Funding Submission Service interface.

**Header:** European Commission | Funding: Submission Service | Welcome SOSA MENDEZ-Anastasio | SA

**Left sidebar:**

- Proposal forms:**
  - Deadline:** 29 April 2026 17:00:00 Brussels Local Time
  - 82 days left until closure
- Call data:**
  - Call: HORIZON-WIDERA-2026-02
  - Topic: HORIZON-WIDERA-2026-02-WIDENING-01
  - Type of action: HORIZON-CSA
  - Type of MGA: HORIZON-AG-LS
- Topic and type of action can only be changed by creating a new proposal.**
- Proposal data:**
  - Acronym: Test-Canary
  - Draft ID: SEP-211299294
- Download Part B templates:**
  - Download part B templates
- Support & Helpdesk:**
  - Online Manual
  - IT How To
  - IT Helpdesk
  - FAQ

**Main Content Area:**

In this step you can add the Administrative Forms and upload the proposal and its annexes. You may return to this step from the 'My Proposals' section of the Funding & Tenders Portal.

Submit your proposal as early in the process as possible - you can update and resubmit an improved version many times before the call closure.

Submitting a proposal will overwrite any previous versions of this same proposal - this process is irreversible.

Any changes made to the proposal will not be available to the European Commission service unless resubmitted before the call closure.

Your proposal contains changes that have not yet been submitted.

**Administrative forms (Part A):**

Edit form | View history | Print preview | •

**Part B and Annexes:**

In this section you may upload the technical annex of the proposal (in PDF format only) and any other requested attachments. •

Part B of proposal • \*

Detailed budget table • \*

• BACK TO PARTICIPANTS LIST | VALIDATE | SUBMIT

© 2016-2025 European Commission | About | Feedback | Cookies | Terms and conditions | V4.5.5 - 15/01/2026 16:32:32 Europe/Berlin

## 5. Preparación de la propuesta Twinning: pasos clave

### III. Cumplimentar Part A, Part B y la tabla detallada con el presupuesto

#### » Estructura de la propuesta

» La **Parte A** se genera automáticamente a través del sistema informático (**Funding & Tenders Portal**) a partir de información introducida por los participantes

- Los participantes pueden actualizar esta información en cualquier momento antes del envío final.

Datos del consorcio: roles correctos (coordinator / beneficiaries / associated partners)

Países Widening: coherencia con criterios de elegibilidad

Participantes: PIC validado, LEAR activo, datos legales correctos

Presupuesto Lump Sum: coherente con Part B y con el Excel

Ethics & security: responder siempre (aunque sea “No issues”)

Gender Equality Plan (GEP): autodeclaración marcada si aplica

**Revisar antes de enviar:** la Parte A también se evalúa (consistencia)

< Exit form      Table of contents      General Information >

Table of contents      Validate form      Save form      Save & exit form

**Topic:** HORIZON-WIDERA-2026-02-WIDENING-01

**Type of Action:** HORIZON-CSA  
(HORIZON Coordination and Support Actions)

**Proposal number:** SEP-211290294

**Proposal acronym:** Test-Canary

**Type of Model Grant Agreement:** HORIZON Lump Sum Grant

**Table of contents**

Section	Title	Action
1	General information	Show
2	Participants	Show
3	Budget	Show
4	Ethics and security	Show
5	Other questions	Show

**How to fill in the forms**  
The form must be filled in for each proposal using the templates available in the submission system. Some data fields in the form are pre-filled based on the steps in the submission wizard.



## 5. Preparación de la propuesta Twinning: pasos clave

### III. Cumplimentar Part A, Part B y la tabla detallada con el presupuesto

#### » Estructura de la propuesta

- » La Parte B incluye 3 secciones, cada una correspondiente a un criterio de evaluación.
- » Debe subirse como documento PDF (usar templates oficiales)
- » Puede incluir, imágenes, gráficos, tablas, etc.
- » Respetar tamaño y tipo de fuente, márgenes, etc
- » Maquetar bien para optimizar el espacio

#### Proposal template Part B: technical description

##### TITLE OF THE PROPOSAL

##### List of participants

Participant No. *	Participant organisation name	Country
1 (Coordinator)		
2		
3		
...		

##### 1. Excellence

###### 1.1 Objectives

###### 1.2 Coordination and/or support measures and methodology

##### 2. Impact

###### 2.1 Project's pathways towards impact

###### 2.2 Measures to maximise impact - Dissemination, exploitation and communication

###### 2.3 Summary

##### 3. Quality and efficiency of the implementation

###### 3.1 Work plan and resources

###### 3.2 Capacity of participants and consortium as a whole



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## 5. Preparación de la propuesta Twinning: pasos clave

### III. Cumplimentar Part A, Part B y la tabla detallada con el presupuesto

TITLE OF THE PROPOSAL
-----------------------

List of participants (table)

1. Excellence
  - 1.1 Objectives
  - 1.2 Coordination and/or support measures and methodology

#### 2. Impact

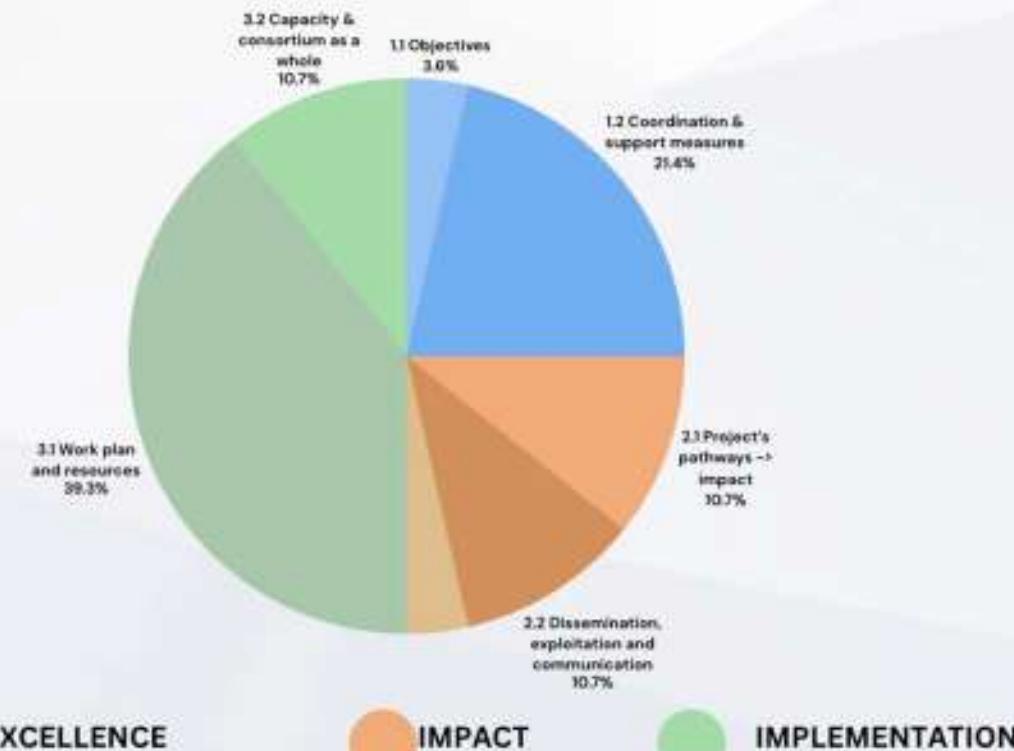
- 2.1 Project's pathways towards impact
- 2.2 Measures to maximise impact - Dissemination, exploitation and communication
- 2.3 Summary KEY ELEMENT OF THE IMPACT SECTION

#### 3. Quality and efficiency of the implementation

- 3.1 Work plan and resources
- 3.2 Capacity of participants and consortium as a whole

- Table 3.1a – List of work packages
- Table 3.1b – Work package description
- Table 3.1c – List of deliverables
- Table 3.1d – List of milestones
- Table 3.1e – Critical risks for implementation
- Table 3.1f – Summary of staff effort
- Table 3.1g – ‘Subcontracting costs’ items
- Table 3.1h – ‘Purchase costs’ items (major equipment costs)

## DISTRIBUCIÓN APROXIMADA PARTE B CONTENIDOS (28 PÁGINAS)



## 5. Preparación de la propuesta Twinning: pasos clave

### III. Cumplimentar Part A, Part B y la tabla detallada con el presupuesto



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## 5. Parte B en detalle: *Twinning 2026*

### SECCIÓN1: EXCELLENCE

No es excelencia científica per se → es **excelencia en el diseño del refuerzo institucional**

#### » Twinning evalúa si el proyecto:

1. responde a una brecha real de la institución Widening (SWOT análisis)
2. propone mecanismos creíbles de transferencia de capacidades.
3. Está bien alineado con el alcance del topic.

#### » 1.1 Objectives ( $\approx$ 1 pag): cómo formularlos bien una vez alineados con el topic:

1. Responden a una necesidad estructural de la institución Widening
2. Son SMART (claros, medibles, verificables, alcanzables,...)

#### » Pocos objetivos (3–5) centrados en:

- capacidades científicas
- gestión de la investigación
- visibilidad y redes europeas.



**» 1.2 Coordination and/or support measures and methodology (≈ 6 pag):**

- › Metodología al servicio del fortalecimiento institucional
- › Medidas de coordinación y apoyo claramente ligadas a objetivos y coherentes entre sí.
- › Investigación como medio, no como fin
- › Transferencia estructurada de capacidades (no actividades sueltas)
- › Retos identificados y tratados explícitamente
- › Aprendizaje bidireccional con Leading Institutions
- › Movilidad, mentoring y co-creación con lógica de largo plazo



» 1.2 Coordination and/or support measures and methodology ( $\approx$  6 pag):

- › Open Science como parte del método, no como añadido separado de la metodología
- › **Prácticas de Open Science** adaptadas al carácter Twinning (CSA) y al tipo de actividades previstas
- › Gestión de outputs pensada para maximizar impacto, reutilización y aprendizaje institucional
- › Data Management como una herramienta viva que acompaña al proyecto y asegura principios FAIR
- › **Research Pilot** integrado en la metodología como instrumento de aprendizaje y transferencia

## Data Management



## 5. Parte B en detalle:

## SECCIÓN1: EXCELLENCE

### Comentarios positivos de los evaluadores

- » The project objectives are extremely clear, well-structured, measurable and fully aligned with the Work Programme.
- » The proposal presents an ambitious yet credible strategic vision to advance R&I excellence beyond the state of the art.
- » The added value of each leading partner is clearly articulated and convincingly linked to the coordinator's development needs.
- » The methodology is sound, coherent and based on solid assumptions, with well-defined coordination and support measures.
- » The proposal provides a comprehensive and well-designed set of activities for effective knowledge transfer and capacity building.
- » Open Science practices are convincingly integrated and fully aligned with FAIR data management principles.
- » The proposal clearly identifies key challenges and presents credible and effective measures to overcome them.



## 5. Parte B en detalle:

## SECCIÓN1: EXCELLENCE

### Comentarios tipo que debilitan esta sección

1. Weak alignment between the proposed activities and the specific objectives of the Twinning action
2. The scientific and institutional objectives are not sufficiently focused.
3. The proposed methodology lacks clarity and coherence.
4. The capacity-building dimension is insufficiently articulated.
5. The role of the advanced partners is not clearly defined.
6. The proposal does not convincingly demonstrate how excellence will be transferred.
7. The rationale for the selected research area is not sufficiently justified.
8. The objectives are overly descriptive and lack ambition.



- › Impacto creíble y alineado con el WP.
- › Vías hacia el impacto bien argumentadas
- › Grupos objetivo bien definidos
- › Medidas DEC sólidas y proporcionadas.
- › Impacto institucional sostenible
- › Gestión adecuada de IPR y resultados.



**»2.1 Proposed pathways towards impact (≈ 3 pag):**

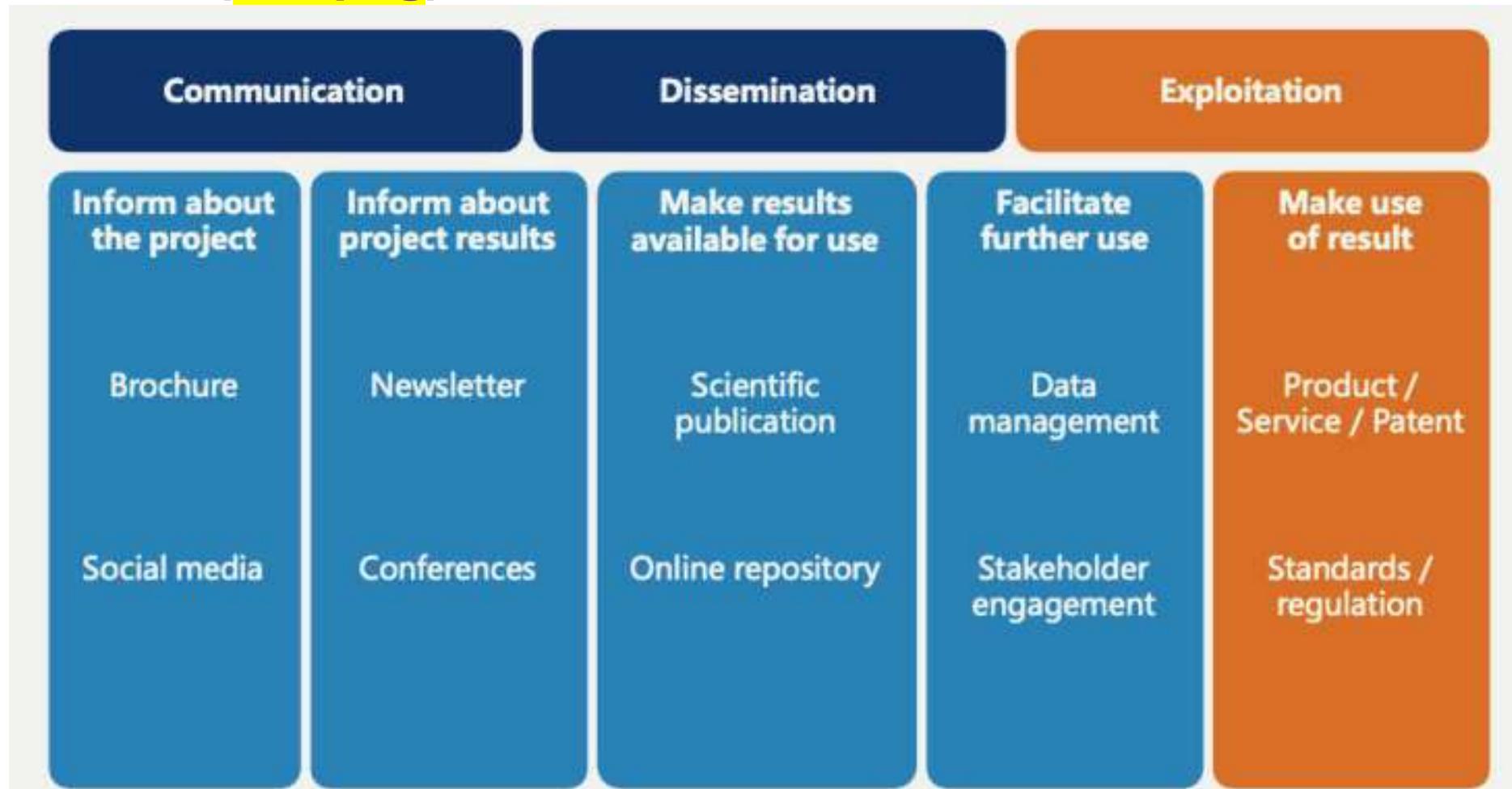
- » ✓ ¿Es creíble la contribución del proyecto a los resultados esperados del topic y los impactos más amplios, a más largo plazo, tal y como se especifican en los *destinations* correspondientes del Programa de Trabajo?
- » ✓ ¿Se identifican las posibles barreras para alcanzar los resultados e impactos esperados y se proponen medidas de mitigación? ¿Está adecuadamente descrita la gestión de los posibles impactos negativos?
- » ✓ ¿Se estima y cuantifica la escala y la relevancia de la contribución del proyecto a los resultados e impactos esperados (incluyendo líneas base, referencias comparativas y supuestos utilizados para dichas estimaciones)?



## 5. Parte B en detalle: *Twinning 2026*

## SECCIÓN2: IMPACT

### »2.2 Measures to maximise impact - Dissemination, Exploitation and Communication (≈ 3 pag):



**»2.2 Measures to maximise impact - Dissemination, Exploitation and Communication (≈ 3 pag):**

- » ✓ ¿Son las medidas DEC propuestas adecuadas para el proyecto y de buena calidad? Todas las medidas deben ser proporcionales a la escala del proyecto y contener acciones concretas que se implementen tanto durante como después de la finalización del proyecto.
- » ✓ ¿Se identifican los grupos destinatarios (por ejemplo, comunidad científica, usuarios finales, actores financieros, público en general) de estas medidas?
- » ✓ ¿Está definida la estrategia de gestión de la IPR y es adecuada para apoyar la explotación de los resultados?



## 5. Parte B en detalle: *Twinning 2026*

## SECCIÓN2: IMPACT

### 2.3 Summary

#### KEY ELEMENT OF THE IMPACT SECTION

<b>SPECIFIC NEEDS</b> <i>What are the specific needs that triggered this project?</i> Insert here text for your proposal	<b>EXPECTED RESULTS</b> <i>What do you expect to generate by the end of the project?</i> Insert here text for your proposal	<b>D &amp; E &amp; C MEASURES</b> <i>What dissemination, exploitation and communication measures will you apply to the results?</i> Insert here text for your proposal
--	---	--

<b>TARGET GROUPS</b> <i>Who will use or further up-take the results of the project? Who will benefit from the results of the project?</i> Insert here text for your proposal	<b>OUTCOMES</b> <i>What change do you expect to see after successful dissemination and exploitation of project results to the target group(s)?</i> Insert here text for your proposal	<b>IMPACTS</b> <i>What are the expected wider scientific, economic and societal effects of the project contributing to the expected impacts outlined in the respective destination in the work programme?</i> Insert here text for your proposal
--	---	--

## 5. Parte B en detalle:

## SECCIÓN2: IMPACT

### Comentarios positivos de los evaluadores

1. The proposal demonstrates a convincing pathway towards strengthening the institutional capacities of the Widening partner.
2. The project is expected to significantly increase the participation of the Widening institution in future European projects.
3. The action will enhance the integration of the Widening partner into relevant European research networks.
4. The dissemination and communication activities are well designed and proportionate to the project's ambition.
5. The expected results show strong potential to be sustained after the end of the project.
6. The proposal clearly identifies who will benefit from the results and how.
7. The proposal is well aligned with the objectives of the Work Programme and relevant EU policies..



### Comentarios tipo que debilitan esta sección

1. The pathways towards impact are not convincingly demonstrated or sufficiently supported.
2. The contribution of the project to the expected outcomes and longer-term impacts is not clearly articulated or quantified.
3. There are no clear plans for the continuation of collaboration and joint activities beyond the project duration.
4. The dissemination, exploitation and communication measures lack clear target audiences and measurable indicators.
5. The proposed KPIs are insufficient, vague or not convincingly linked to the project activities.
6. The scale and significance of the expected impact on the coordinating institution are not adequately substantiated.
7. Potential barriers and risks affecting the achievement of impact are insufficiently analysed and mitigation measures are weak or missing...



**»3.1 Work plan and resources (≈ 11 pag):**

- » Presentación breve de la estructura general del plan de trabajo
- » Calendario de los distintos paquetes de trabajo y sus componentes (i.e. **GANTT**)
- » Representación gráfica de los componentes y sus interrelaciones (i.e **PERT**)

**» Descripción detallada del trabajo:**

- › Lista de paquetes de trabajo (tabla 3.1a)
- › Descripción de cada paquete de trabajo (tabla 3.1b)
- › Lista de entregables (tabla 3.1c)
- › Lista de hitos (tabla 3.1d)
- › Lista de riesgos críticos, incluyendo las medidas de mitigación del riesgo (tabla 3.1e)
- › **Tabla con el número de meses-persona requeridos (tabla 3.1f)**
- › **Tabla con descripción y justificación de costes de subcontratación (tabla 3.1g)**
- › **Tabla con justificación de costes de equipamiento ( tabla 3.1h) (if they exceed 15% of the personnel costs)**



## 5. Parte B en detalle:

## SECCIÓN3: IMPLEMENTATION

### Posibles Paquetes de Trabajo:

#### »WP1: Research Pilot / Research Component

- Desarrollo de un piloto de investigación conjunto en un área científica claramente definida
- Transferencia de know-how científico entre la institución Widening y las leading institutions
- Aprendizaje metodológico y fortalecimiento de capacidades científicas
- Evidencia práctica de la colaboración Twinning (sin exceder el 30% permitido de research)



## 5. Parte B en detalle:

## SECCIÓN3: IMPLEMENTATION

### Posibles Paquetes de Trabajo:

#### »WP2: Project Management and Coordination

- Coordinación global del proyecto y del consorcio
- Seguimiento técnico y administrativo
- Gestión de riesgos y calidad
- Relación con la Comisión Europea
- Preparación de informes y entregables obligatorios



## 5. Parte B en detalle:

## SECCIÓN3: IMPLEMENTATION

### Posibles Paquetes de Trabajo:

#### »WP3: Strategic Coordination and Institutional Alignment

- Alineación del proyecto con la estrategia institucional de la entidad  
Widening
- Integración de resultados en políticas y prácticas internas
- Refuerzo de la gobernanza y planificación estratégica
- Sostenibilidad de los cambios más allá del proyecto



## 5. Parte B en detalle:

## SECCIÓN3: IMPLEMENTATION

### Posibles Paquetes de Trabajo:

#### »WP4: Research Management and Administrative Capacity Building

- Mejora de capacidades en gestión de proyectos europeos
- Refuerzo de procedimientos administrativos y financieros
- Intercambio de buenas prácticas en research management
- Profesionalización de estructuras de apoyo a la investigación



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## 5. Parte B en detalle:

## SECCIÓN3: IMPLEMENTATION

### Posibles Paquetes de Trabajo:

#### »WP5: Mobility and Staff Exchange Programme

- Estancias de personal entre socios
- Aprendizaje práctico en entornos líderes
- Transferencia directa de conocimientos científicos y de gestión
- Refuerzo de redes profesionales a largo plazo



## 5. Parte B en detalle:

## SECCIÓN3: IMPLEMENTATION

### Posibles Paquetes de Trabajo:

#### »WP6 : Training, Workshops, Schools and Capacity Development

- Programas formativos para personal investigador y de apoyo
- Workshops temáticos y escuelas científicas
- Desarrollo de nuevas competencias y enfoques innovadores
- Formación adaptada a las necesidades de la institución Widening



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## 5. Parte B en detalle:

# SECCIÓN3: IMPLEMENTATION

# Posibles Paquetes de Trabajo:

## »WP7: Networking, Visibility and Institutional Reputation

- **Integración en redes científicas europeas**
  - **Incremento de la visibilidad internacional de la institución Widening**
  - **Posicionamiento estratégico en el ecosistema europeo de I+I**
  - **Refuerzo de colaboraciones a largo plazo**



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## 5. Parte B en detalle:

## SECCIÓN3: IMPLEMENTATION

### Posibles Paquetes de Trabajo:

#### WP8: Communication, Dissemination and Exploitation (DEC)

- » Comunicación del proyecto a audiencias clave
- » Diseminación de resultados científicos e institucionales
- » Explotación de resultados no comerciales
- » Contribución a políticas, programas y futuras iniciativas de I+I

[https://rea.ec.europa.eu/dissemination-and-exploitation\\_en](https://rea.ec.europa.eu/dissemination-and-exploitation_en)



### 3.2 Capacity of participants and consortium as a whole ( $\approx 3$ pag):

- » Consorcio diseñado para cubrir capacidades complementarias clave (rol claro)
- » El consorcio debe combinar excelencia científica, capacidades de mentoring y experiencia en fortalecimiento institucional
- » Instituciones avanzadas se presentan como motores de transferencia y aportan:
  - › know-how científico consolidado
  - › buenas prácticas en gestión de la investigación
  - › acceso a redes, infraestructuras y comunidades europeas
- » Su papel está orientado al aprendizaje estructurado y sostenible de la institución Widening



## 5. Parte B en detalle: *Twinning 2026*

### SECCIÓN3: IMPLEMENTATION

#### 3.2 Capacity of participants and consortium as a whole ( $\approx 3$ pag):

- » Institución Widening como beneficiaria principal del impacto
- » El coordinador concentra los esfuerzos de:
  - desarrollo de capacidades
  - mejora de procesos internos
  - aumento de visibilidad y posicionamiento europeo
- » El consorcio está diseñado para generar cambios duraderos más allá del proyecto
- » Complementariedad demostrada y experiencia previa
- » Cobertura equilibrada:
  - disciplinar (incluyendo SSH, Open Science y género cuando aplica)
  - geográfica
  - institucional



## 5. Parte B en detalle:

## SECCIÓN3: IMPLEMENTATION

### Comentarios positivos de los evaluadores

- » The work plan is coherent, well structured and feasible within the proposed timeframe.
- » The division of work between partners is clear and well justified.
- » The management structures and decision-making processes are appropriate for the scale and complexity of the project.
- » The allocation of resources is consistent with the objectives and activities described in the proposal.
- » The identified risks are relevant and the mitigation measures are adequate and realistic.
- » The consortium demonstrates the necessary expertise and capacity to implement the proposed activities.
- » The milestones and deliverables are well defined and support effective monitoring of the project progress.



## 5. Parte B en detalle:

## SECCIÓN3: IMPLEMENTATION

### Comentarios tipo que debilitan esta sección

1. The work plan lacks sufficient coherence and logical structure across work packages.
2. Roles and responsibilities of the partners are not clearly defined or justified.
3. The allocation of resources (person-months and budget) is not convincingly linked to the planned activities.
4. The management structure and decision-making processes are insufficiently described.
5. Risk identification and mitigation measures are superficial or incomplete.
6. The timeline is overly optimistic and does not adequately reflect the complexity of the activities.
7. The involvement of the leading institutions is not adequately reflected in the implementation plan.
8. The implementation strategy does not convincingly support the achievement of the project objectives.



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## 7. Presupuesto Twinning: lógica y coherencia con la propuesta

TWINNING CALL: HORIZON-WIDERA-2026-WIDENING-02

- Presupuesto basado en **Lump Sum (CSA)**
- Financiación a tanto alzado por Work Package (WP)
- Importes fijados ex ante en la propuesta
- Pago por ejecución de actividades, no por costes reales
- Pagos por WPs completos ( **posible financiación parcial de WPs al final**)
- No hay reporting financiero → menos carga administrativa
- Coherencia de actividades ↔ recursos ↔ presupuesto
- Estimacion presupuesto basada en costes elegibles HE



## 7. Presupuesto Twinning: lógica y coherencia con la propuesta

TWINNING CALL: HORIZON-WIDERA-2026-WIDENING-02

Lump Sum

### ELEMENTO CRÍTICO:

1. Evaluación cuantitativa (€)
2. Evaluación cualitativa (recursos, esfuerzo, lógica)
3. Coherencia entre:
  - a) *Part B* (Sección 3.1)
  - b) *Tablas 3.1* (*WPs*, *PMs*, *entregables*, *riesgos*)
  - c) *Excel de presupuesto detallado*



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## 7. Presupuesto Twinning: lógica y coherencia con la propuesta

TWINNING CALL: HORIZON-WIDERA-2026-WIDENING-02

# Lump Sum

Average personnel costs per month - Apply filters to resolve by country and organisation type

Programme Period

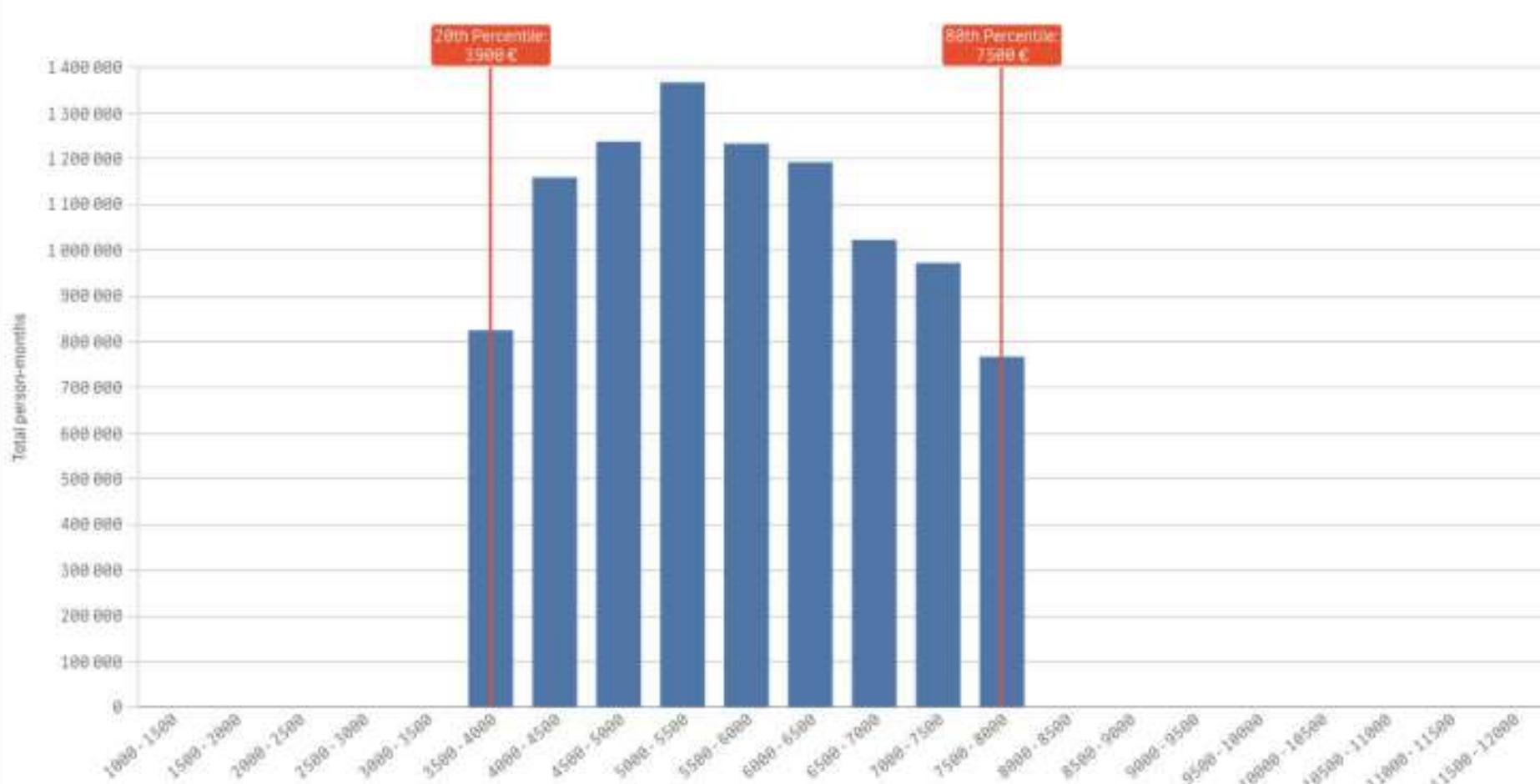
Select an organisation type

Select a country or territory

20th Percentile  
**3 900 €**

50th Percentile Median  
**5 500 €**

80th Percentile  
**7 500 €**



# 7. Presupuesto Twinning: lógica y coherencia con la propuesta

TWINNING CALL: HORIZON-WIDERA-2026-WIDENING-02

# Lump Sum

## DETAILED BUDGET TABLE

- Instructions 
- Beneficiary list
- WP list
- Lump sum breakdown 
- Person-months overview 
- Summary per WP 
- Beneficiary 1
- Beneficiary 2
- Beneficiary 3
- Beneficiary 4
- Depreciation costs
- Any comments
- Change Log 

HOJAS EXCEL



**Karsten Europe Programme**

Detailed lump sum budget

Version 3.4 (applicable to tenders with opening date from 15 August 2023)

Instructions

Go to Beneficiaries and Affiliated Entities list | Disable edit buttons | Go to Work packages list

This workbook enables you to present the detailed estimation of costs of your lump sum project and to calculate the lump sum breakdown per beneficiary and per work package. It must be uploaded as an additional document at the 'Proposal forms' step of proposal submission. This is mandatory. If you do not upload the Excel workbook, the proposal submission will be blocked.

You must not change the structure of this workbook (e.g. do not add, remove or modify rows, columns or tabs).

Comprehensive guidance and background on [European funding under the Twinning](#) is available on the Funding & Tenders Portal. To get started, we recommend to read the guide [How to submit a Twinning proposal](#). This includes details on how to complete this Excel workbook. The web links are provided in column C.

We recommend using Excel 2013 (Windows) / Excel 2016 (Mac OS) or more recent.

The only currency used in this workbook is EUR.

You must complete the following sheets: "BE list" – "WP list" – "WP" (one sheet for each beneficiary) – "Depreciation costs" (if any). The appropriate number of individual beneficiary sheets ("WP") will be generated automatically with data from the "BE list" and "WP list" sheets.

The information in this workbook must correspond to the main proposal. For example, the list of beneficiaries and affiliated entities and the list of work packages must be the same. Likewise, the tables in section 3.1 of Part B of the proposal must be in line with the budget presented here (e.g. table 3.1h "purchase costs", and table 3.1j "externally sourced goods and services").

In the "BE list", add the beneficiaries and affiliated entities. They must be the same as in the main proposal and listed in the same order. To add beneficiaries, click on the "Add BE" button. To add an affiliated entity, click on the "Add AE" button next to the beneficiary concerned.

The detailed lump sum budget table covers exclusively those partners that receive EU funding. Associated partners do not complete it.

For each beneficiary and each affiliated entity, you must select the country and the appropriate funding rate in the drop-down menu. If your country is not listed in the dropdown menu, choose the option "Other / Not listed" and indicate your country in the "Any comments" tab. The funding rates entered in the automatic calculation of the lump sum breakdown. For EA and CSA topics, the funding rate is always 100%. For IA topics, the funding rate is 70% (exceptionally 60%), except for non-profit legal entities, where a rate of up to 100% applies. For more information on the funding rates, please refer to your topic description.

Once you have completed the "BE list" sheet, click the "Apply changes" button. This generates one sheet for each beneficiary (e.g. BE1, BE2, BE3, etc.). Affiliated entities have no separate sheet; they are included in the beneficiary sheets.

To delete a beneficiary from the "BE list", click the "Clear BE" button next to it. Likewise, to delete an affiliated entity, click the "Clear AE" button next to it. The first beneficiary (the coordinator) cannot be deleted, but its details can be modified. Click "Apply changes" to delete the corresponding sheets from the workbook. Deleted beneficiary sheets then appear as a backup and are excluded from the calculation. Data of deleted affiliated entities are not used in a backup.

To finally remove the backup sheets for deleted beneficiaries, visit the "Delete OLD\_BE" button. There should be no backup sheets in the file you submit.

Instructions | BE list | WP list | Lump sum breakdown | Person-months overview | Summary per WP | BE1



## 7. Presupuesto Twinning: lógica y coherencia con la propuesta

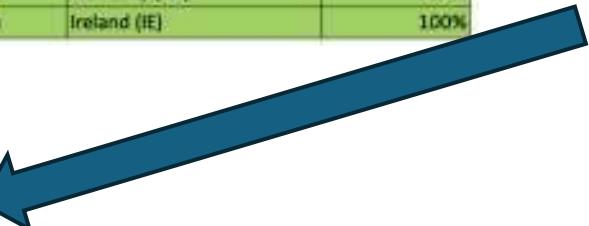
TWINNING CALL: HORIZON-WIDERA-2026-WIDENING-02

# Lump Sum

## DETAILED BUDGET TABLE



List of beneficiaries (BE) and affiliated entities (AE)					
BE/AE nr	Role	BE/AE name	Acronym	Country	Funding rate
BE1	Coordinator	BE1 name	BE1 acronym	Spain (ES)	100%
BE2	Beneficiary	BE2 name	BE2 acronym	France (FR)	100%
BE3	Beneficiary	BE3 name	BE3 acronym	Germany (DE)	100%
BE4	Beneficiary	BE4 name	BE4 acronym	Ireland (IE)	100%



List of Work Packages	
WP number	WP name
WP1	WP1 name
WP2	WP2 name
WP3	WP3 name
WP4	WP4 name
WP5	WP5 name
WP6	WP6 name
WP7	WP7 name
WP8	WP8 name



## 7. Presupuesto Twinning: lógica y coherencia con la propuesta

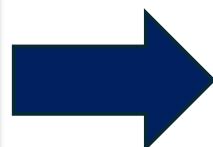
TWINNING CALL: HORIZON-WIDERA-2026-WIDENING-02

# Lump Sum

# ELEMENTO CRÍTICO:



SUM OF ALL BENEFICIARIES (including AFFILIATED ENTITIES) FOR ALL THE WORK PACKAGES		
	NET BUDGET AMOUNT (with all taxes included)	NET BUDGET AMOUNT (without taxes)
COSTS CATEGORY	TYPE (WORK)	BUDGET COST PER ITEM
<b>COSTS WORK PACKAGE 1: WP1 name</b>		
A. DIRECT PERSONNEL COSTS		
A.1. Employees (or equivalents)		
A.1.1. Employees (or equivalents) for equivalent to the project contract	0,0	0,0
A.1.2. Employees (or equivalents) for equivalent to the project contract	0,0	0,0
A.1.3. Employees (or equivalents) for equivalent to the project contract	0,0	0,0
A.1.4. ADMINISTRATIVE STAFFING (or equivalents) for equivalent to the project contract	0,0	0,0
A.1.5. OTHER	0,0	0,0
A.2. Related Persons under direct contract		
A.3. Subsidiaries Persons		
A.4. FMS persons and related persons for reference		
B. DIRECT SUBCONTRACTING COSTS		
C. DIRECT PURCHASE COSTS		
C.1. Fixed and variable costs		
C.2. Equipment brought in, depreciation cost share		
Equipment	0,0	0,0
Infrastructure	0,0	0,0
Other assets	0,0	0,0
C.3. Other goods, works and services		
Consumables	0,0	0,0
Services (or rentals, licenses)	0,0	0,0
Services (or subcontracting) in kind (including materials)	0,0	0,0
Publication fees	0,0	0,0
Other (expenses, revenues, transfers, etc.)	0,0	0,0
D. OTHER COSTS CATEGORIES		
D.1. Financial support to third parties (if applicable in the main specific conditions)	0,0	0,0
D.2. Items mainly related to goods and services	0,0	0,0
D.3. Transnational access to research infrastructure units costs (if required in the main specific conditions)	0,0	0,0
D.4. Virtual access to research infrastructure units costs (if required in the main specific conditions)	0,0	0,0
D.5. INNOVATION procurement costs (if mentioned at right in the main specific conditions)	0,0	0,0
E. TOTAL DIRECT EXPENSES (BENEFICIARIES COSTS)		
F. TOTAL DIRECT COSTS (BENEFICIARIES)		
G. INDIRECT COSTS (BENEFICIARIES)		
H. TOTAL EXPENSES (BENEFICIARIES)		



Coordinator: BE1 - BUDGET SHEET		View Summary		
COST CATEGORY		BE1 name		
		ITEMS	COST PER ITEM	BE TOTAL COSTS
COSTS WORK PACKAGE 1: WP1 name				
<b>A. DIRECT PERSONNEL COSTS</b>				
<b>A.1 Employees (or equivalent)</b>				
SENIOR SCIENTISTS (or equivalent in the private sector)				0,00
JUNIOR SCIENTISTS (or equivalent in the private sector)				0,00
TECHNICAL PERSONNEL (or equivalent in the private sector)				0,00
ADMINISTRATIVE PERSONNEL (or equivalent in the private sector)				0,00
OTHERS				0,00
<b>A.2 Natural Persons under direct contract</b>				0,00
<b>A.3 Seconded Persons</b>				0,00
<b>A.4 SME owners and natural person beneficiaries</b>				0,00
<b>B. DIRECT SUBCONTRACTING COSTS</b>				0,00
<b>C. DIRECT PURCHASE COSTS</b>				
<b>C.1 Travel and subsistence</b>				0,00
<b>C.2 Equipment (complete 'Depreciation costs' sheet)</b>				
Equipment				0,00
Infrastructure				0,00
Other assets				0,00
<b>C.3 Other goods, works and services</b>				
Consumables				0,00
Services for meetings, seminars				0,00
Services for dissemination activities (including website)				0,00
Publication fees				0,00
Other (shipment, insurance, translation, etc.)				0,00
<b>D. OTHER COST CATEGORIES</b>				
<b>D.1 Financial support to third parties (if applicable in the topic specific conditions)</b>				0,00
<b>D.2 Internally invoiced goods and services</b>				0,00
<b>D.3 Transnational access to research infrastructure unit costs (if mentioned as eligible in the topic specific conditions)</b>				0,00
<b>D.4 Virtual access to research infrastructure unit costs (if mentioned as eligible in the topic specific conditions)</b>				0,00
<b>D.5 PCP/PPI procurement costs (if mentioned as eligible in the topic specific conditions)</b>				0,00
<b>TOTAL DIRECT PERSONNEL COSTS AND PURCHASE COSTS (A+C)</b>				0,00
<b>TOTAL DIRECT COSTS: (A+B+C+D)</b>				0,00
<b>E. INDIRECT COSTS (25% * (A+C))</b>				0,00
<b>F. TOTAL COSTS (A+B+C+D+E)</b>				0,00

**8WPs x 4 Beneficiaries**



## 7. Presupuesto Twinning: lógica y coherencia con la propuesta

TWINNING CALL: HORIZON-WIDERA-2026-WIDENING-02

Lump Sum

### PROBLEMAS A EVITAR:

1. Tarifa de PM incorrecta (demasiado alta / demasiado baja)
2. Presupuestos de socios equilibrados artificialmente (asignación inadecuada de recursos)
3. Distribución de PM vs. asignación de tareas (responsabilidades no claras)
4. Partidas de coste olvidadas
5. Sin esfuerzo asignado a Gestión / Dissem / Exploit. /Commun. para los socios
6. Presupuesto no justificado (explicación pobre o inexistente en la Parte B / pestaña “Any comments”)
7. **Desajuste entre el presupuesto lump sum y las tablas de la Parte B, sección 3.1**



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# 7. Evaluación y resultados previos

TWINNING CALL: HORIZON-WIDERA-2026-WIDENING-02

HORIZON-WIDERA-2026-02

## Pilot Evaluation Twinning 2026 - Key Principles

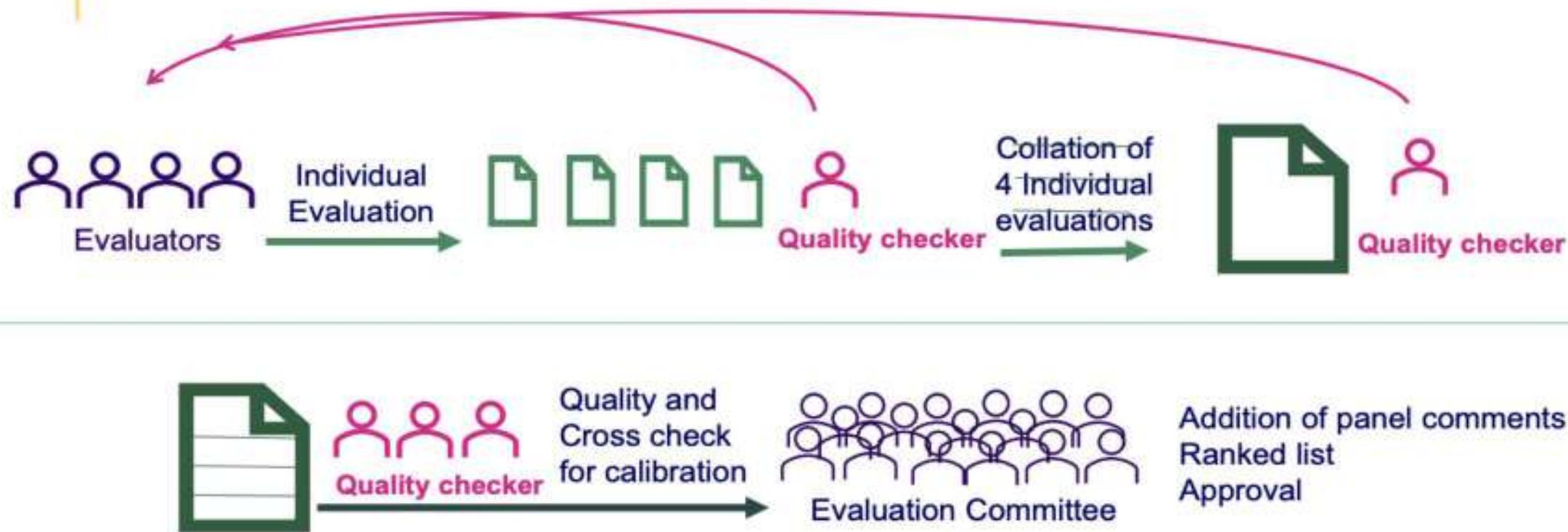


# 7. Evaluación y resultados previos

TWINNING CALL: HORIZON-WIDERA-2026-WIDENING-01

HORIZON-WIDERA-2026-02

## Pilot Evaluation Twinning 2026 - Process



# 7. Evaluación y resultados previos

TWINNING CALL: HORIZON-WIDERA-2026-WIDENING-01

HORIZON-WIDERA-2026-02

## Pilot Evaluation Twinning 2026 - Score

The score per criterion will be the median of the individual scores.

The total scores will be the sum of the medians.

	4 IERs				
	Ev 1	Ev 2	Ev 3	Ev 4	
CRIT 1	3	5	4	2	3,5
CRIT 2	3,5	2	3	4,5	3,25
CRIT 3	2,5	3,5	5	4	3,75
<b>Total score</b>					<b>10,5</b>

Twinning: (1) Bottom-Up and (2) Green Deal

HORIZON-WIDERA-2023-ACCESS-02-01

Call Overview and evaluation results (indicative budget: 113 M EUR (1) and 24 M EUR (2))



**Call deadline:**

28 September 2023



**Evaluation:**

23 October to 19 December 2023

**848 submitted proposals:**

- **805 evaluated proposals**
- **43 ineligible/inadmissible proposal**

**Results to applicants:**

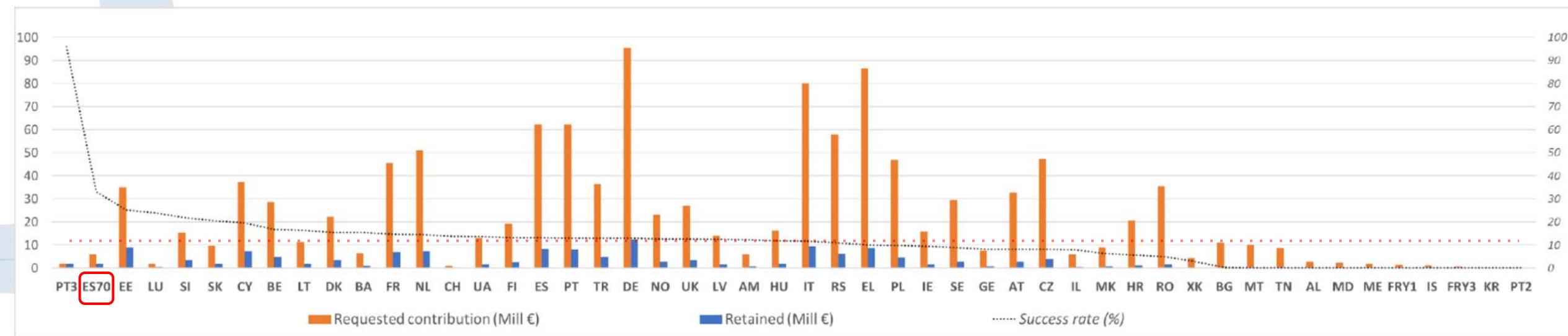
1 February 2024

**94 retained proposals:**

- **76 proposals to be funded (Bottom-Up)**
- **18 proposals to be funded (Green Deal)**

# EU Contributions' Success Rate

Twinning: (1) Bottom-Up and (2) Green Deal: HORIZON-WIDERA-2023-ACCESS-02



Source: REA C.3

Average success rate (12%)

Total budget of submitted proposals: 1,168 Mill €

Total budget retained: 144 Mill €

Note: Only eligible projects and countries requesting an EU contribution are considered



ES70 = Canary Islands (Outermost Region)

FRY1 = Guadeloupe (Outermost Region)

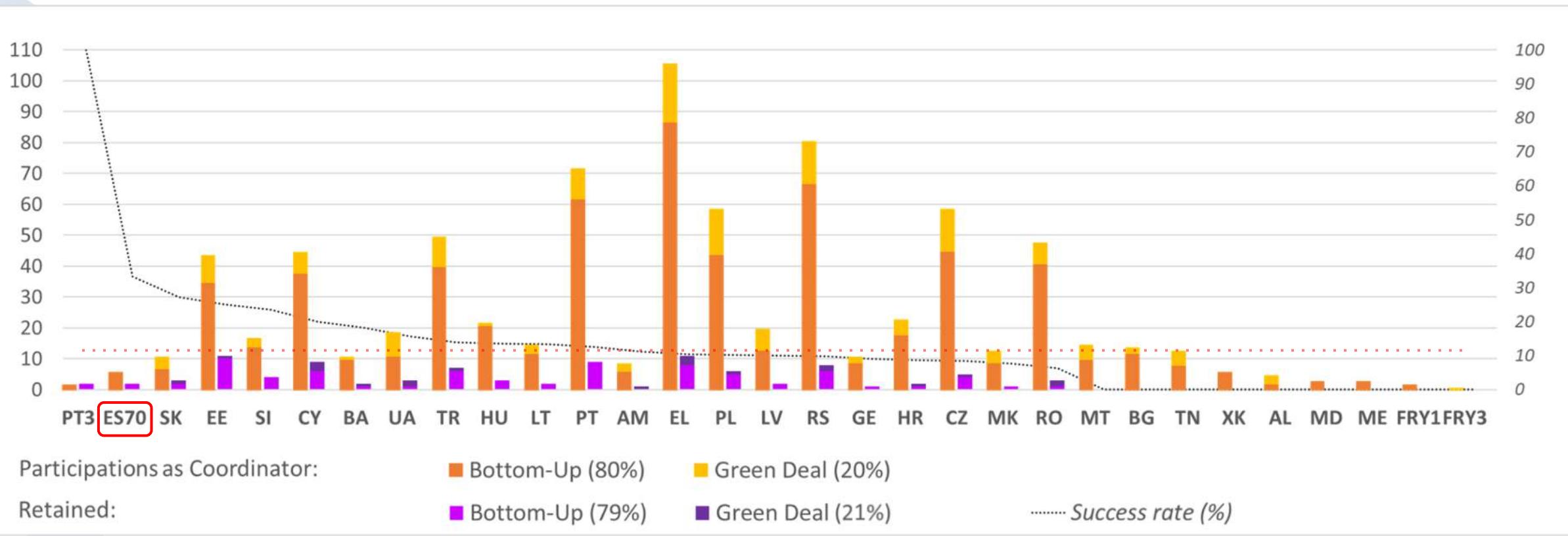
FRY3 = French Guiana (Outermost Region)

PT2 = Azores (Outermost Region)

PT3 = Madeira (Outermost Region)

# Coordinators' Success Rate

Twinning: (1) Bottom-Up and (2) Green Deal: HORIZON-WIDERA-2023-ACCESS-02



Source: REA C.3

Average success rate: 12% (Bottom-Up 12%, Green Deal 12%)

Total number of eligible proposals: 805

Total number of retained: 97

Note: Only eligible projects are considered



ES70 = Canary Islands (Outermost Region)

FRY1 = Guadeloupe (Outermost Region)

FRY3 = French Guiana (Outermost Region)

PT3 = Madeira (Outermost Region)

# Gracias

