Success Story Sharing our experience & lessons learned in IMI-IHI projects

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Life Supporting Technologies

Research & Innovation group from Universidad Politécnica de Madrid dedicated to the design, development & evaluation of solutions based on ICT (Information & Communication Technologies) with focus in health, well-being and....



Creating and promoting NEW IDEAS, METHODS & TECHNOLOGICAL SOLUTIONS

covering every aspect of the value chain of e-health organization

> We are one of the largest e-health research groups in Spain. We maintain partnerships within the public and private sectors in different areas of research and development

OUR VISION

To consolidate a milestone in the process of digitalisation of health, exploiting the power of data and technologies, in favour of patient care, disease prevention and personalisation of treatments, contributing to the quality of life improvement.

Life Supporting Technologies

OUR MISSION

Reformulating traditional models of health and social care through technological innovation and research



INNOVATION COMING TO LIFE

With an area of over 150 m², it features monitoring and regulation of the environment, where ideas are born, developed and the most cutting-edge services are tested in the e-inclusion (AAL) and e-health (P-Health).



USER AREA

An open fully-domotized space with our greatest technological deployment, monitoring and tracking users in their interaction with different solutions and interfaces such as touch screens, hand gestures, natural speech, etc.

CONTROL ROOM

Communication systems, data storage & management, ensuring security and high availability of resources inside and outside the Living Lab.

VR ROOM

With two projection planes, Pointof-View tracking, wheelchair adapter, motion capture suit and other wireless VR equipment for immersive experiences. There is a million ways of doing things. We choose to do them like this:

INVOLVED WITH SOCIETY

EMPATHY

COMMITMENT

DISRUPTION

JOY

VALUES

INFLUENCE

We contribute with research to the generation of tools for making the best decisions

CREATE

We create dedicated solutions to improve quality of life for all people

AWARENESS

We work hard to convey positive emotions through novel experience scenarios

EMPOWER

We help healthcare professionals and empower patients to take responsibility



IMI & IHI Two & One Stage Proposals

Building Health Data Spaces for the next generation of AI services and Medical Devices



A blockchain-based platform covering privacy compliance in supply chain, clinical trials, and governance in health data.

> 20 PARTNERS 7 USE CASES € 23.5M

A key piece -the Gravitate Lens (G-Lens)- which focuses (but does not conceal or filter) approved ePI content, and offers a route for patients to access trustworthy, up-to-date information that better meet their individual needs.

> 40 PARTNERS 6 PILOTS/USERS €18.5M

A disease-agnostic behavioral and adherence model for improving outcomes, cost-effectiveness, accessibility, sustainability and quality of healthcare overall.

> 27 PARTNERS 18K in 6 PILOTS € 11.9M

Improved outcomes through digital health solutions, patient-reported outcome measures (PROMs), patient preference information (PPI), and patient-reported experience measures (PREMs)

15 PARTNERS10 USE CASES€ 17M

IMI & IHI Two-Stage Proposals



Two-Stage Calls: Private members & Contributing Partners

Pre-identified (45% in-kind contribution)

- \checkmark main drivers of the topic definition
- ✓ identify in-kind contributions via expertise and assets
- ✓ listed in the topic text (overall, not per partner)
- ✓ not eligible for funding

Not pre-identified

- ✓ any other participant part of the applicant consortium during the stage 1 not involved in the topic definition
- ✓ join the consortium afterwards (i.e. GAP or during the project implementation via amendment)
- \checkmark can be eligible for funding

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Preguntar y hablar con otros proyectos y coordinadores

Proyecto: Buena relación, proactivos, Industry Leader, business oriented, DoA en la mano



Propuestas

- Leer bien la call
- En los zapatos de la industria
- Puerta fria



PharmaLedger BLOCKCHAIN ENABLED HEALTHCARE

PharmaLedger

FROM PROJECT TO PRODUCT

FULL CONSORTIUM & ROADMAP

Techniques, Algorithms & Concepts	Products & Services	Demonstration Scenarios	Legal, Ethical,
Suppliers Research Develo	opment Manufacturing Sales & D	Dist. Healthcare Patients	Standards
RomSoft	UNOVARTIS Janssen	Hospital spirito Santo E.P.E	KU LEUVEN
		Bambino Gesù ospedale pediatrico	novo nordisk
TECHNOVATIVE SOLUTIONS	Pfizer Roche		Önorach **
	BAYER novo nordisk		

Year 1 Year 2 Year 3 Validation & Sustainability **Design & Foundations Development & Deployment** 2021 2022 2020 PharmaLedger Kick-Off •

- Use-case evaluation and selection
- Use-case specification
- Marketing & Engagement: pharmaledger.eu
- Legal requirements' framework
- Platform Design and Development
- Governance & Operating Model evaluation

- Application development
- Blockchain platform & API implementation
- Platform Promotion and 3rd Party engagement
- Use-case pilot implementation and demonstration
- Exploitation and sustainability strategy
- Continuous communication and external engagement

- Application value proposition
- Security assessments
- Implement Governance and Operating Model
- Exploitation planning and ecosystem endorsement
- Documentation and communication of project results
- · Transition to PharmaLedger Foundation for postproject governance
- Project close-down

PharmaLedger: Shared Story

In preparation before the project	Set up 2 nd Stage- From Call to Grant Award	Project LAUNCHING
2018	2019	2020
Novartis on behalf of Industry submitted the topic in April 2018	KOM 2 nd Stage–January 29-30 th 2019 Industry & Applicants Meet	Official Project start: 01-01-2020
Applicants submitted proposal- October 2018	WP Leaders meet in Madrid April 2019	Project Kick off Meeting (KOM)
1 ST Stage Evaluation – November 2018 CHRISTMAS Present by PO → Dec. 24 th 2018	Work together as FULL consortium to submit 2 nd Stage in May 2019	14th – 15th January 2020 Cubex Centrum, Prague
	Review, Hearing (BRU) & Approval Jun-July 2019	
	Lot of effort for the Consortium Agreement (CA) to sign the Grant Agreement by December 2019	

PharmaLedger PROJECT

Jan.2020 – July 2021 - Reaching 1st Milestone (Halfway)

- PROJECT STARTED WITH WP1 + WP3 + WP5 + WP6 and reached 1st Year Milestone in Jan 2021
- Getting the PharmaLedger Pillars
 - Use cases prioritized and specified in first year
 - 8 use cases selected from 88 proposed Use Cases → ePI accelerated (Industry Alignment for ePI Pilot)
 - Functional requirements + Deep dive visions
 - Creating tech requirements and mock-ups
 - Development of use-case demonstrators started (Tech. Specifications) → Transition WP1 to WP2
 - Ethical and Legal Study providing comprehensive evaluation and recommendations
 - Growing recognition and engagement of PharmaLedger in the industry (D&C)
 - Ethics & Advisory Board convened
- Continuous Technical Developments
 - Preparing architecture for the PharmaLedger Project (Platform Architecture foundation in place)
 - Introducing DSUs as heart of the architecture
 - Formation of the UC Teams: business + technical Teams (Open DSU training & Development)
 - Training of developers for blockchain and DSUs
 - By half time of the project All UCs presented a demonstrator (different stages)
- Halfway Plenary Virtual Meeting July 2021 PharmaLedger celebrates 1.5 years!
 - Preparation for the Project Review (Nov 16) by IMI

PHARMALEDGER PLATFORM OVERVIEW



Applications Use Cases

- Legacy Systems, Systems of Records etc.
- Edge Devices (Mobile Apps, IoT, WebApps)

Integration APIs, Adapters etc.

- Bridges between Application and Blockchain platform
- Abstraction layer for Applications

DSU

Data Sharing Units

- Encapsulates Data and Business Logic (code)
- Build-in Data Privacy and Confidentiality
- Enables secure sharing

Anchor

Hashlinks, Versions

- Link the DSU in Blockchain
- Guarantees integrity, traceability, provenance, immutability

Blockchain Hierarchical Blockchains

- Use case specific Blockchain technologies
- All Blockchains are anchored in the Root
 Blockchain

VALUE CHAIN - USE CASES VIEW



PharmaLedger PROJECT

July 2021 – Dec. 2022 – From Project to Product

PROJECT Consolidated and Towards sustainability

- Successful IMI review! PharmaLedger Considered a Flagship IMI Project
- We started with focus on "NextGen" PL Governance → Tiger Team for sustainability (Toledo & Lisbon Meetings)
- PharmaLedger brand recognized : Strong Communication & Engagement in social media, conferences, partnerships: EBC, DIA, LogiPharma, GS1, Rx360, SCOPE, etc; in Blockchain Community, EPFIA/IMI
 - Various Collaborations signed (e.g., IMI Gravitate Health)
 - PharmaLedger showcased in the IMI Digital Health Impact project)
- Close business + technical collaboration across WPs and UCs:
 - All UCs in Prototype stage & ePI advanced in Pre-Production stage
 - WPs have reached all objectives
- DSUs and Architecture consolidated & 6 Nodes Deployed

Foundations for the Digital Trust Ecosystem Created are in place

- Experience in blockchain and DSUs is consolidated, and awareness has been raised
- Ethics & Advisory Board followed up and successful final evaluation
- Next Gen turned into PLA: PLA set → March 2022 (bylaws, Governance, landing page & branding, initial roadmap..)
- Summer 2022: Endorsements to approve sustainability and Prepare for closing the project
- PLA is in PharmaLedger → Getting ready to launch PLA in January 2023 as successor of PharmaLedger

Parmalegge Verwer Verwe





30 Members 10 EU Member States, Switzerland, Israel and USA



5 YEAR ROADMAP

3RD PARTY ENGAGEMENT	2022	2023	2024	2025	2026	2027
		utreach & Solution	n qualification	roduct planning is represen ounch dates to be confirmed	tative, actual products and I.	1
PRODUCTS	ePI Qualification (OMS)	ePI Launch ePI a	doption, enhancement a	nd operation		
		D Quali	FM fication	Falsified Medicines (DFM)	adoption, enhancement a	nd operation
		F Quali	GT fication	oods Traceability (FGT)and	Clinical Supply Chain	
				Clinical Trial Recruitmer Medicine	nt, eConsent, IoT and Pers	sonalized
PLATFORM						
		Version 1.0 Deployment	sion 2.0 for multiple products	Version 3.0 for 3rd Party Products	Continuous platforr	n enhancement

Business Model Canvas

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DECENTRALIZED CLINICAL MANAGEMENT

Key Partners

- Pharmaceutical industry
- Trial Sponsors
- Verifiable credential entities (GLEIF)
- Standardization partners (FIHR)
- CRO's
- Trial participants
- HCPs: Hospitals, Clinics, Universities, Investigators, Researchers
- Laboratories
- Ethics committees
- Healthcare Regulatory authorities
- Patient organizations
- Trade alliances: EFPIA, PhRMA
- Standards Orgs: GS1, HL7
- Legal counsel

Key Activities

- Clinical trial (Remote)
- Scientific dissemination
- Ecosystem members`Collaboration
- · Incubate new 'product' ideas, or enhancements
- OS/Blockchain ecosystem maintenance
- Ownership Data Privacy Regs.
- Contribute to local/global health & communities / Trials/ Patients

Key Resources

- IT & Technical support (customization, support desk, interoperability)
- Data adaptors & Standards
- Sponsors (trial managers, research associates)
- Sites (investigators, coordinators)
- Patients
- Ethic committee members
- MedTech devices & Platforms

Professional services (e.g., Legal)

- Governance body Quality Mgmt System

Cost Structure

- Fixed cost structure funded by sponsor [Pharmaceutical Industry] which decreases when the number of trials on platform increases Marketing and promotion
- Development
- Quality Management System
- Monitoring
- Helpdesk [patient facing element]

\mathbf{O} Patient-centric trial

- Patient empowerment & Security
- Anonymity / Open & Inclusivity
- Real-time updates and notifications

Value Proposition

Business [user]

- Remote decentralized CT in DTE
- Remote trial monitoring
- Remote patient monitoring
- Access diverse populations (cultural / diversity)
- Harmonized RWD and evidence creation for HC personalizatin

Transparency [Tx / Records]

- Trust & Transparency Easy Information sharing
- Removal of centralized processes and systems
- Improved data capture

Technical / System

- Unified platform
- Future interoperability with multiple wearable devices
- Decentralized network
- Data marketplace



- RWE data marketplace
- Sponsorship advertising / Patient incentivization
- Donations and grants
- Through PLA structure/funding schemas

Customer Relationships How we interact.

Attracting, maintaining, informing

- 3rd party Vendors
- MedTech / Digital wearable device supplier
- Member recruitment (BCB)
- HCPs: Hospitals, Clinics, Universities, Investigators, Researchers

Potential Channels

- App/Google store
- Google/FB ads
- Ad on health publishers (website)
 - Patient Associations
- Physician Associations (per TA perhaps?)
- Conferences (HIMMS, EFPIA etc)
- Social Media (twitter, other platforms)
- Traditional platforms (TV and other media ads)
- Investigator networks

Customer Segments Who are PLA's customers?

- Patients / Guardians (traditional patients and underserved communities (ethic and social economic populations))
- Communities impacted
- Doctors, Pis, Researchers
- Pharmacies
- Hospitals
- Clinics-site staff
- Manufacturers, including MedTech and device providers
- Distributors, wholesalers
- Patient advocacy groups
- CRO's
- Clinical trial participants
- Healthcare professionals
- Clinical sites
- IRB/EC's [ICF approval]

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Development Status & Technology Readiness Level (TRL)

Basic Research / Experiments Sandbox Ideas)	1/ basic principles observed		
	2/ technology concept formulated		
PoC/ PoV/ Demonstrator (Incubation Projects)	3/ experimental proof of concept		
	4/ technology validated in lab		
	5/ technology validated in relevant environment		
Qualification Scope (Graduated Products)	6/ technology demonstrated in relevant environment		
	7/ prototype demonstration in operational environment		
	8/ system complete and qualified	l	P
	9 / actual system proven (validated) in operational environment		

PharmaLedger Closing Event 2022-11-28

Technical Development & Documentation

- Technical development is almost concluded (integration of insights and evaluations)
- UC Description & Software Technical Specification
- Developed app, wallets and data adaptors
- Testing results (insights integrated)
- Users' documentation for Testing & Mockup
- All relevant documentation stored in teams but not together

Demonstrator Status

The demonstrator is available as a standalone solution with SSApps for all UCs` stakeholders (UC6, UC7 & UC9)

- Sponsor
- Clinical Site
- Clinicians

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- Researcher
 - Patients Testing & Validation performed

Patient/ User Feedback

- Mock trial and patient evaluation completed
- Results of feedback collection to be documented
- UC Team has done preliminary evaluation with partners clear requirements integrated

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PharmaLedger

BLOCKCHAIN ENABLED HEALTHCARE

PharmaLedger A S S O C I A T I O N

FROM PROJECT TO PRODUCT

IMI & IHI – Single Stage Proposals

Propuestas:

- Leer bien la call
- Gestionar el tiempo
- Comenzar con tiempo (6M)
- En los zapatos de la industria
- Buscar consorcio industria (puerta fría)
- Industry driven
- Cash vs In-kind + Applicants 45% of the action's eligible costs + (IKOP, FC, IKAA) industry
- Posibilidad de no ganar (Industria) → Buena propuesta



Proyecto: Buena relación, proactivos, Industry Leader, business oriented, DoA en la mano

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